

**ANNUAL REPORT 2014** 







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# BOARD OF DIRECTORS

Mr. Mohamed Thani Murshid Al Rumaithi	Chairman
Mr. Khalifa Mohamed Abdul Aziz Rubaya Al Muhairi	V. Chairman



Mr. Mohamed Ahmed Bandouq Al Qamzi	Member
Mr. Abdulla Ali Musleh Jumhour Al Ahbabi	Member
Mr. Rubaya Mohamed Abdul Aziz Rubaya Al Muhairi	Member
Mr. Abdul Ghaffar Abdul Khaleq Al Khouri	Member
Mr. Ahmed Omar Salem Al Kourbi	Member
Mr. Mohamed Rashed Mubarak Al Ketbi	Member
Mr. Ahmed Saeed Al Meraikhi	Member



# **CHAIRMAN'S MESSAGE**



am pleased to meet you and present the Annual Report of National Marine Dredging Company for the year ended 31st December 2014. The report includes a summary of the Company's performance, final accounts and Auditor's Report.

I am glad to extend my best faithfulness and appreciation to the President His Highness Sheikh Khalifa Bin Zayed Al Nahyan and His Highness Sheikh Mohammed Bin Zayed Al Nahyan, Crown Prince of Abu Dhabi, for their infinite support for the National companies in general and your Company in particular.

Mussafah Channel Project

# Overview

Global economy has started showing some signs of recovery, where US has observed positive economic indicators while Euro Zone has been striving to come out from the debt issue of its member countries. In addition to it, instability in Middle East region accompanied with global decline in oil price have made the Government Bodies, Corporate etc. to take safer route to be conservative in terms of spending over infrastructure projects. This has affected overall economy in general and the performance of your company as well.

Further, due to typical nature of project industry, where projects which were approaching near to completion, have further given a downward impact on the overall performance of your company.

The net profit for the year 2014 is AED 89 million as compared to AED 207 million in 2013; a reduction in the profit by 57%. The net profit margin in 2014 is 5.50% compared to 8% in 2013. The margin dilution was due to aggressive competition in the market.

But, your company has shown a growth from 2010 to 2014 on a cumulative basis, where Equity has grown by 4.98% and Fixed Asset Base has grown by 6.88%, despite the de-growth of Revenue by 2.93%. The Company achieved its revenue by delivering its services to major customers like ZADCO, GASCO, Abu Dhabi Urban Planning Council (UPC), Tourism Development & Investment Company (TDIC), Abu Dhabi Municipality, Korean

Electric Company, The UAE Armed Forces, Ministry of Housing in Bahrain and Suez Canal Authority in Egypt.

We do acknowledge the fact that we haven't report encouraging numbers during this year, but we would like to reassure you that you can find a huge turnaround in the performance of your company in coming years which will enable us to gain your confidence which have been waned in recent period. Further, it is to reiterate that your company has been playing a key role in the development by participating & executing key projects in marine infrastructure, and will continuously strive to set precedence.



Upper Zakum Island Project

# Major Achievement

Year 2014 end has ended with great milestones for NMDC, where NMDC led consortium has been awarded with the prestigious project of Suez Canal Expansion in Egypt. Along with NMDC, consortium comprises three other global players of dredging industry. It is one of the largest dredging projects of the World with a dredging quantity of 194,875,435 m<sup>3</sup> required to be completed in a short span of nine months. Just to keep you updated, execution of the project is ahead of its agreed schedule.

In addition to above, NMDC has also been awarded with Al Sitra Housing Project in Bahrain, by the Ministry of Housing, Bahrain. It is a long duration project and is expected to be completed by 2017.

Further, we are glad to inform you that your company has recently been awarded with the project of Channel Dredging and New Artificial Island Reclamation for Hail Field Development Project amounting to AED 309 million in Abu Dhabi by Abu Dhabi Oil Co., Ltd. (JAPAN).

This is of strategic importance to NMDC as it has allowed your company to spread its wings outside the UAE and has given your company an experience to lead global players in a consortium.

# Strategic Initiative

NMDC's growth strategy will enable to balance high-quality, industry-leading growth, with high revenue productivity and improved margin in the following years.

NMDC's investment in GCC and India has started show positive signs as NMDC has been awarded with projects in Egypt, Bahrain and Oman. In process of geographically diversifying your company, NMDC is meticulously exploring opportunities in India to create its footprints. In line with the initiatives, NMDC has been bidding for various projects in India on a standalone basis thru its wholly owned subsidiary in India, and endeavoring to tap the market thru strategic alliances. In this context, NMDC has established some strategic alliances with companies operating in the infrastructure industry in India. This will help reduce the concentration risk while enhancing organizational efficiency and will enable to unlock the true potential value of the company.

Your Company is also committed to grow inorganically and will continue to remain open for such kind of acquisition and/or strategic alliance which complements NMDC's core business.

New Suez Canal

# Vision

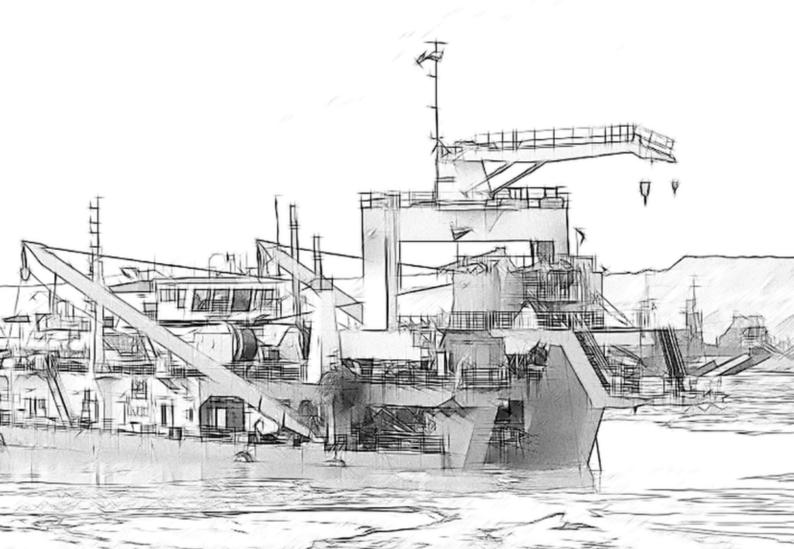
Under the wise leadership and vision of the President His Highness Sheikh Khalifa Bin Zayed Al Nahyan and His Highness Sheikh Mohammed Bid Zayed Al Nahyan, Crown Prince of Abu Dhabi, may Allah protect and save them a solid asset to our beloved country and the people of the UAE. As UAE boldly moves forward to chart out its economic destiny, your Company is committed to being a partner in the development. We are hopeful and confident to grow as always by blazing new trails and living up to our promise that WE MAKE IT HAPPEN!

Over the past four decades, our shareholders, our clients, the governments, our partners, our employees and our well wishers have supported our strategies and decisions and have stood by us through thick and thin. At the end of this year and at the beginning of another year, we thank each one of you and look forward to your continued support, belief and trust.

We pledge to work hard to meet the elevated expectations of our stakeholders. But all of you know, there is no shortcut to success. It comes with hard work, determination and personal sacrifice. We believe in our strategy and are confident that it will lead us to success.

# MOHAMED THANI MURSHID AL RUMAITHI

Chairman

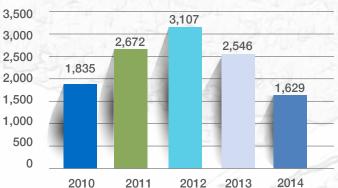


# BOARD OF DIRECTORS' REPORT

The Directors of the Company have pleasure in presenting the 30th annual report along with the audited accounts for the year ended 31st December 2014.

# **Financial Results**

Your Company achieved a turnover of AED 1,629 million and achieved a net profit of AED 89 million for the year 2014 as compared to AED 2,546 million and a net profit of AED 207 million respectively in 2013. EPS in 2014 is AED 0.36 as compared to 0.91 in 2013.



## **Contract Revenue**

# **Profit for the Year**



# **Financial Position**

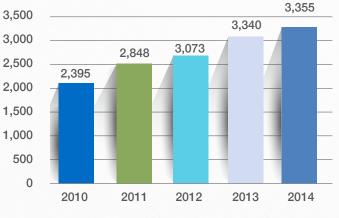
Your Company has a current equity of AED 3,355 million at end of the year 2014 which is higher by 0.43% YoY from AED 3,340 million at end of the year 2013. The total equity reflects compounded annual growth of 8.79% from 2010 to 2014.

AED in Millions

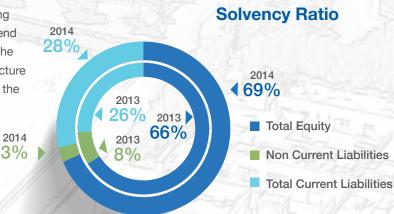
in Millions

AED

# **Total Equity**



Solvency ratio, which represents debt paying capacity of the company, stood at 69% at end of the year 2014 as against 66% at end of the year 2013. Low level of debt in capital structure is in line with the strategic decision to keep the composite leverage at an optimal level.



# Capital Expenditure

In order to deliver our clients with services to the highest standard, we continue to invest into latest technologies, machineries and equipments that would support the future execution of complex projects and improves our margins. Accordingly, we have added Fixed Assets amounting to AED 77 million in the year 2014 as against AED 278 million in the year 2013.

# Fleet

Your Company currently owns a marine fleet consisting of 17 dredgers, 3 booster stations, an Accommodation Barge (which can accommodate more than 300 personnel) and 71 other marine equipments such as marine tugs, fuel barge ships, support crafts and 214 earth moving equipments. With continuous investment your company has grown its fleet and is currently one of the largest cutter fleet owner in the region.

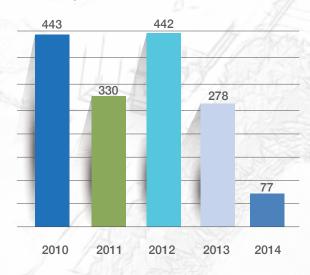
# Information Technology

Your Company has implemented Oracle E-Business Suite 12.1.3 to gain greater control and visibility of inventory, increasing operational efficiency and freeing resources to focus on the company's core business operations. Systems have been implemented to connect dredgers to the main office to enable use of all IT system by the crew on board in a reliable environment. System have also been implemented to provide information for fleet rationalization and Project Execution business process to record and control all project activities from mobilization to demobilization.

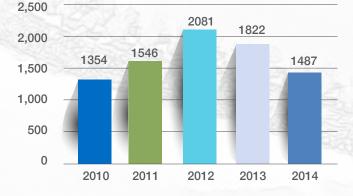
# Human Capital

Human Capital is our future and main driving force behind the success of the company. Having the same spirit in the mind, we recruit new manpower after rigorous process of screening and nurture our manpower assets by providing requisite training based on Training Need Analysis. Our aim is to attract talented resources and retain them for the success of the Company. Your Company has 1487 employees at end of year 2014 as against 1823 employees at end of the year 2013.

# **Capital EXPENDITURE**



### Headcount



# Outsourcing

In line with market best practices, Management undertook an initiative to outsource all functions that are tertiary and supporting functions. All core functions and activities were excluded from outsourcing. Positions to be outsourced were identified to not only reduce the fixed cost but to also increase operational efficiency. Currently, outsourcing of activities is in a transition phase which is the primary reason for decline in the headcount from 1822 to 1487 employees.

# EDMS (Electronic Documentation Management System)

In order to streamline and to manage functional activities more effectively, we have moved all our documentation to a centralized server. It provides a structured and organized system to access all working and archive files for all NMDC personnel at the click of a button. We have appointed one Document controller as a focal point to ensure smooth maintaining and easy tracking of records.

# Manpower Plan and Training Plan

We have a structured Yearly Manpower and Training Plan which will be the source and baseline for us to adhere to, when it comes to arranging new manpower and training for the organization. HR liaise with Department Managers for inputs in preparing these plans which has resulted in a well-controlled and monitored recruitment and training process.





NMDC top management aims to create a healthy, clean and safe place to all people working in the company premises where people are considered as the most valuable asset of the company. Enhancing the proactive measures to increase the employees' awareness and encouraging a positive culture towards HSE resulted in achieving an incredible performance by decreasing the Total Recordable Incident Rate (TRIR) from 0.33 in 2013 to 0.21 in 2014, and maintaining the Lost Time Injury Frequency Rate (per 100 employees) at 0.05 in both 2013 and 2014. This outstanding achievement allowed NMDC to become one of the leading Marine & Dredging Contractors in the Middle East and allowed the Company to head the QHSE department of the Challenge Consortium of the New Suez Canal Project.

The successful integration of the HSE Management system resulted in eliminating the conflict and enhancing the overall performance, thus resulted in enhancing the client satisfaction.

# Quality

Promoting the philosophy of "Do it right first time, every time" enabled NMDC to decrease the non-conformances at projects and enhancing the Client satisfaction.

The effectiveness of the internal audits and the enhancement of the Quality management system thorough the organization was recognized and appreciated by all Clients during the pre-qualification audits which enabled NMDC to be qualified and register by the major clients in the region.

The successful development of the in-house Electronic Document Management System (EDMS) allowed NMDC to improve the effectiveness and efficiency of its Document Management System.

The announcement of the suggestion scheme "AFAK" will enhance the continual improvement/ innovation processes which will be very effective in improving the quality and providing cost saving opportunities.







# MANAGEMENT DISCUSSION AND ANALYSIS

# MANAGEMENT'S EXPLANATION ON QUALIFICATION IN AUDITOR'S REPORT

With reference to the Auditors' Report - "Qualified Opinion" & "Emphasis of Matter" – Management would like to highlight that the company is executing strategic projects for the Government and/or Government related entities. The Company is involved in the projects from concept design to final construction and due to the nature of these projects, they require some time from completion to finalization with the clients.

Subsequent to end of 2014, the Company has progressively received portion of the amounts outstanding from these clients and the Company is following up with the clients to settle the balance amounts. Regarding the claims, the management is confident and pleased to inform that we are in advanced stage of discussion with client and expect to settle the outstanding amount by the end of third quarter of 2015.

# **OUR COMPETITIVE STRENGTHS**

We believe that we are well positioned to maintain and enhance our leadership position in the Dredging & Marine Construction market, on account of our competitive strengths, which are:

#### Leading & only Government backed dredging company in the UAE

NMDC is one of the leading companies providing dredging, reclamation, and marine construction work in the Middle East. Our fleet mainly operates within the Middle East, however, our technical capabilities can be extended to any part of the Globe. We operate from a modern well-equipped premise, which includes multidiscipline workshops, slip ways and fully supported administration and technical departments.

#### Largest Portfolio of Dredging Assets

Your Company owns a marine fleet consisting of Seventeen dredgers with capacity ranging from 1,795 KW to 20,725 KW. Our dredgers are supported by our modern marine equipments such as tugs and multicat crafts, and ably assisted by A-Frame barges wherever necessary. It is our endeavor to keep reviewing and expanding our fleet to meet the exacting demands of our customers.

#### **Strong relationships with Customers**

Dredging and Marine Construction are our mainstream business positioning us at the top as one of the largest dredging players in the region. Today our dredging operation capability in a highly sophisticated business, and with the help of the latest modern technology helps our customers not only meet their demands but to exceed their expectations.

### **OUR STRATEGIES**

As a company, we are committed to high quality growth while becoming a largest independent turnkey solution provider in the region.

#### Making foray into foreign market

industry) executing the project.

Apart from consolidating the presence in the UAE market, we have established branches in Egypt, Bahrain, Qatar, Saudi Arabia and India, and in progress to create our presence in Oman as a part of strategy to foray into global market to reduce geography risk. This strategy has started to show results whereby NMDC has executed couple of projects in Oman and have also been awarded with project in Bahrain and Egypt. The Suez Canal project in Egypt is one of the largest and prestigious project for dredging and reclamation. NMDC is playing a key role as the leader of the consortium (formed along with three major players of Dredging





#### **Reducing Operational Cost**

During the year Company has adopted demand and supply model to support operations whereby focus is to reduce fixed cost and optimize utilization of internal resources. Cost reduction drive has been initiated with the intention to reduce cost without compromising the quality of services, which has resulted in improvisation of system and reduction of substantial amount of cost.

While creating & developing good business relation with banks, your Company has given special attention to reduce the financing cost, which has resulted in your Company being able to secure cheaper funding & nonfunding facilities.

Looking at the uncertainty prevailing in the Euro Zone and our exposure to EURO, your company has been striving to keep itself hedged against the volatility of EURO through suitable Foreign Exchange Products, and your Company has taken an initiative to hedge the EURO exposure by entering into Forward Contract.

#### Inorganic Growth

Company has decided to strive upon the acquisition of entities on backward or forward stage of value chain as well as willing to enter into strategic alliance or acquisition to diversify the business into civil or infrastructural development.

#### **Optimization of capacity utilization**

Company is committed to continue to optimize its capacity utilization by continuous project monitoring and review, reducing equipment downtime through preventive maintenance and working with repair yards to accelerate dry dock repair periods and through a renewed focus on training.

### INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has reasonable system of delegation at proper levels and an adequate system of internal control commensurate with its size and nature of its business. The Company has its own independent internal audit department for conducting extensive audit of various important operational and financial matters.

To develop the culture towards zero tolerance to fraud, during the year company has set up Ethics & Compliance Department which will directly report to CEO and/ or the Audit Committee. Further, to increase awareness, the Company arranged multiple training sessions and workshop on Fraud Awareness.

### **EMIRATIZATION**

The Company has devised a plan to implement Emiratization in order to provide more opportunities to UAE Nationals to work in NMDC. The Company has been coordinating with government bodies like Tawteen Council to support in this initiative. The Company provides training and resources while getting them on board on full time basis.

### ACKNOWLEDGEMENT

On behalf of the Board, I wish to express our appreciation for the support and cooperation of the financial institutions, suppliers, subcontractors, business associates and government authorities and expect the same in future for sustaining the Company's growth rate. The Board would like to place on record its appreciation to the hard work, commitment and unstinting efforts put in by your Company's employees at all levels.

> MR. MOHAMED THANI MURSHID AL RUMAITHI Chairman

# **COMPANY PROFILE**

# Establishment of the Company

The National Marine Dredging Company was incepted in 1976 as a sector of Abu Dhabi National Oil Company. It was then established as a shareholding independent Company in accordance with to the Emiri Law No. (10) of the year 1979 issued by the President His Highness Sheikh Khalifa Bin Zayed Al Nahyan and modified by the Laws No. (3) and No. (9) of the year 1985. National Marine Dredging Company is a public shareholding Company of independent stature and it is entitled to full competence to achieve its objectives.

The headquarters and registered office of the Company is in the city of Abu Dhabi, United Arab Emirates. The period limited to this Company is fifty (50) calendar years starting from the day of inception.

This period is renewable unless a decision is made to dissolve the Company before the end of its legal term.

The objectives for which the Company was established are conducting, digging the seashore beds, dredging the soil thereof, cutting, expanding and filling up seashores with soil extracted from the deep seas.



# Share Capital Information

The share capital of the Company is AED 250,000,000 divided into 250,000,000 numbers of shares of AED 1 per share. The Government of Abu Dhabi owns 32% (2013 – 35.11%) of the Company, 63% (2013 – 59.89%) by UAE citizens and companies and the remaining 5% (2013 – 5%) by foreign nationals.

Major Share Holders as at 31 Dec 2014	No of Shares	Percentage of Holding
Abu Dhabi Government - Department of Finance	79,999,999	32 %
Abu Dhabi United Group For Development and Investment	50,000,000	20 %
Al Khazna insurance Co	17,787,316	7.11 %



# OUR VISION

The perfect choice where we serve

# **OUR MISSION**

- We act in the best interest of our shareholders with the aim of sustaining superior performance for the long term (Shareholders);
- We aim to create a dynamic environment for our employees, emphasising their development as the path to organizational success (People);
- We continuously expand in line with industry best standards while aiming to achieve competitive and sustainable returns on investment (Quality);
- We play an active role and we are a responsible and ethical contributor to our society (Society);
- We provide high quality services to our clients and maintain excellence, respect and integrity in all aspects of our operations and our professional business conduct (Clients); and
- We are committed to health, safety and the environment and aim to create a healthy, clean and safe place to work and live in (Health, Safety & Environment).

# OUR VALUES

**Commitment:** We know what we want to achieve, develop a plan to do it, follow through with actions.

**Integrity:** We test every proposed action or solution to check whether it is correct and reflects standards we can be proud of.

**Excellence:** We aim for the highest standards in everything that we do.

**Teamwork:** Every individual comes together and functions as one solid unit. We pull together various talents and skills that each team member contributes and combine them into one successful effort.

**Ownership:** We ensure that we take full responsibility for everything we do. Whatever the task, it is our responsibility to see it through from start to finish.



### **Report on the consolidated financial statements**

We have audited the accompanying consolidated financial statements of National Marine Dredging Company (Public Shareholding Company) ("the Company") and its subsidiaries (collectively referred to as "the Group"). These consolidated financial statements comprise the consolidated statement of financial position as at 31 December 2014, and the consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

## Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, the relevant Articles of Association of the Company and the UAE Federal Law No. 8 of 1984 (as amended) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes

evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Basis for qualified conclusion**

As discussed in note 14 to the consolidated financial statements, management has recognised revenue and unbilled receivables on projects wherein formal agreements have not been signed for significant periods of time. As at 31 December 2014, unbilled receivables relating to unsigned contracts and signed contracts, net of amounts subsequently invoiced or collected, and amounts recognised on variation orders under negotiation as described in the emphasis of matter paragraph below, amounted to AED 419,143 thousand and AED 708,171 thousand respectively. These amounts relate to transactions with the Government of Abu Dhabi, its departments, or other related parties. The absence of signed contracts and the significant delays in billing and collection casts doubts on the recoverability of these amounts.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2014, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards..

#### **Emphasis of matter**

Without further qualifying our opinion, as stated in note 14, management has recognised revenue amounting to AED 600 million on variation orders. While the customer has acknowledged the claims, the amount of the claims is still under negotiation. The finalisation of such negotiations could have a significant impact on the amount of revenue recognised and receivables booked.

#### Report on other legal and regulatory requirements

As required by the UAE Federal Law No. 8 of 1984 (as amended), we further confirm that we have obtained all information and explanations necessary for our audit; the consolidated financial statements comply, in all material respects, with the applicable requirements of the UAE Federal Law (8) of 1984 (as amended) and the Articles of Association of the Company; that proper financial records have been kept by the Group; a physical count of inventories was carried out by the management in accordance with established principles; and the contents of the Directors' report and the Chairman's statement which relate to these consolidated financial statements are in agreement with the Group's financial records. We are not aware of any violation of the above mentioned Law and the Articles of Association having occurred during the year ended 31 December 2014, which may have had a material adverse effect on the business of the Group or its financial position.

#### **KPMG**

Munther Dajani Registration No.268

#### Consolidated statement of profit or loss and other comprehensive income | for the year ended 31 December

	Note	2014 AED'000	2013 AED'000
Contract revenue Contract costs	6	1,629,204 (1,419,218)	2,546,029 (2,263,483)
Gross profit		209,986	282,546
Other income Administrative expenses Provision for impairment of	7 8	52,904 (93,835)	23,626 (88,728)
financial assets Provision for liquidation of bank guarantees Provision for slow moving and obsolete inventories Provision for impairment of investment	14 33 13 15, 16	(31,315) (13,264) (4,771) (2,500)	- - -
Results from operating activities		117,205	217,444
Net finance expense	9	(27,735)	(10,686)
Profit for the year		89,470	206,758
Other comprehensive income Fair value gain / (loss) on interest rate swap Fair value (loss) / gain on available- for-sale financial assets	19 15	84 (63)	(227) 925
Cumulative translation adjustment	15	(30)	
Total comprehensive income for the year		 89,461 	207,456
<b>Earnings per share</b> Basic and diluted earnings per share (AED)	10	0.36	0.91

The notes set out on pages 28 to 50 form an integral part of these consolidated financial statements. The independent auditors' report is set out on pages 22 and 23.

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#### Consolidated statement of financial position | for the year ended 31 December

	Note	2014 AED'000	2013 AED'000
Non-current assets			
Property, plant and equipment	11	1,295,453	1,404,958
Goodwill and other intangible assets	12	52,989	53,785
Total non-current assets		1,348,442	1,458,743
Current assets			
Inventories	13	248,570	249.008
Trade and other receivables	14	3,083,984	3,131,741
Available-for-sale financial assets	15	7,992	9,305
Financial assets at fair value through profit		-,	-,
or loss	16	26,817	38,282
Cash and cash equivalents	17	146,442	212,275
Total current assets		3,513,805	3,640,611
Current liabilities			
Advances from customers	18	211,595	48,514
Trade and other payables	19	647,235	768,793
Provision for employees' end of service benefits	20	75,672	77,549
Dividends payable	21	31,992	30,612
Loans and borrowings (current portion)	23	405,115	422,612
Total current liabilities		1,371,609	1,348,080
Net current assets		2,142,196	2,292,531
New surrent lieblities			
Non-current liabilities	00	105 700	110.005
Loans and borrowings (non-current portion)	23	135,768	410,865
Total non-current liabilities		135,768	410,865
Net assets		3,354,870	3,340,409
Represented by:			
Share capital	24	250,000	227,849
Share premium	25	341,500	190,205
Additional share capital	25	-	173,446
Reserves	26	746,763	735,696
Proposed dividend	27	-	75,000
Retained earnings	<u> </u>	2,016,607	1,938,213
Total equity		3,354,870	3,340,409
Total equity		3,334,070	3,340,409

These consolidated financial statements were approved and authorised for issue by the Board of Directors on 14/4/2015 and signed on their behalf by:

Mohamed Thani Murshed	Yasser Nasr Zaghloul	Gautam V. Pradhan
Al Rumaithi	Chief Executive Officer	Chief Financial Officer
Chairman		

The notes set out on pages 28 to 50 form an integral part of these consolidated financial statements. The independent auditors' report is set out on pages 22 and 23.

### Consolidated statement of changes in equity | for the year ended 31 December

	Share capital AED'000 (note 24)	Additional share capital AED'000 (note 25)	Share premium AED'000 (note 25)	Reserves AED'000 (note 26)	Proposed dividend AED'000 (note 27)	Retained earnings AED'000	Total AED'000
At 1 January 2013	227,849	-	190,205	734,998	113,924	1,806,455	3,073,431
<b>Total comprehensive</b> <b>income for the year</b> Profit for the year Transfer to legal reserve	-	-	-	-	-	206,758	206,758
<b>Other comprehensive income</b> Change in fair value of available -for-sale financial assets Fair value loss on interest rate swa	- IP -	- -	- -	925 (227)	-	- -	925 (227)
Total comprehensive income for the year	-	-	-	698	-	206,758	207,456
Transactions with owners, recorded directly in equity							
<b>Contributions by and</b> <b>distributions to owners</b> Additional share capital Dividends Proposed dividends for 2013	- -	173,446 - -	- -	- - -	- (113,924) 75,000	- - (75,000)	173,446 (113,924) -
At 31 December 2013	227,849	173,446	190,205 ======	735,696	75,000	1,938,213 ======	3,340,409
At 1 January 2014	227,849	173,446	190,205	735,696	75,000	1,938,213	3,340,409
<b>Total comprehensive</b> <b>income for the year</b> Profit for the year Transfer to legal reserve	-	-	-	- 11,076	-	89,470 (11,076)	89,470
<b>Other comprehensive income</b> Change in fair value of available -for-sale financial assets Fair value gain on interest rate swa Cumulative translation adjustment	- ap - -	- -	- -	(63) 84 (30)	- -	- -	(63) 84 (30)
Total comprehensive income for the year				11,067		78,394	89,461
Transactions with owners, recorded directly in equity							
<b>Contributions by and</b> <b>distributions to owners</b> Additional share capital Dividends	22,151	(173,446)	151,295 -	-	(75,000)	-	(75,000)
Transactions with owners,							

The notes set out on pages 28 to 50 form an integral part of these consolidated financial statements. The independent auditors' report is set out on pages 22 and 23.

## Consolidated statement of cash flows | for the year ended 31 December

	Note	2014 AED'000	2013 AED'000
Cash flows from operating activities: Profit for the year		89,470	206,758
Adjustments for:		03,470	200,700
Depreciation	11	182,067	205,642
Amortisation of intangibles		796	796
Interest expense	9	18,774	26,606
Gain on disposal of property, plant and equipment Fair value loss / (gain) on financial assets at	7	(7,450)	(6,276)
fair value through profit or loss	16	11,465	(13,883)
Dividend income	9	(1,254)	(2,037)
Provision for employees' end of service benefits	20	11,874	18,094
		305,742	435,700
Employees' end of service benefits paid	20	(13,751)	(23,301)
		291,991	412,399
Changes in:	10	400	0.077
- inventories	13 14	438	3,277
<ul> <li>trade and other receivables</li> <li>advance from customers</li> </ul>	14	47,757 163,081	(194,408) (167,849)
- trade and other payables	19	(120,224)	(150,057)
trade and other payables	10	(120,224)	(100,007)
Net cash from / (used in) operating activities		383,043	(96,638)
Cash flows from investing activities:			
Acquisition of property, plant and equipment	11	(77,374)	(278,061)
Proceeds from disposal of property,			
plant and equipment	_	12,262	7,649
Dividend received	9	1,254	2,037
Net cash used in investing activities		(63,858)	(268,375)
Cash flows from financing activities			
(Repayment of) / proceeds from loans	23	(292,594)	375,477
Proceeds from additional share capital	25	-	173,446
Dividend paid	21	(73,620)	(124,266)
Interest paid	9	(18,774)	(26,606)
Payment of finance lease	23	-	(84,862)
Net cash (used in) / from financing activities		(384,988)	313,189
Not depressed in each and each activity lents		(65 902)	(51.004)
Net decrease in cash and cash equivalents Cash and cash equivalents at 1 January	17	(65,803) 212,275	(51,824) 264,099
Cumulative translation adjustment	17	(30)	204,099
		(00)	
Cash and cash equivalents at 31 December	17	146,442	212,275
		=======	

The notes set out on pages 28 to 50 form an integral part of these consolidated financial statements. The independent auditors' report is set out on pages 22 and 23.

#### Notes to the consolidated financial statements

#### 1- Legal status and principal activities

National Marine Dredging Company (the "Company") is a public shareholding company incorporated in the Emirate of Abu Dhabi. The Company was incorporated by Law No. (10) of 1979, as amended by Decrees No. (3) and (9) of 1985 issued by His Highness Sheikh Khalifa Bin Zayed Al Nahyan, who was then the Deputy Ruler of the Emirates of Abu Dhabi. The registered address of the Company is P O Box 3649, Abu Dhabi, United Arab Emirates.

The Company is primarily engaged in the execution of dredging contracts and associated land reclamation works in the territorial waters of the United Arab Emirates ("UAE"), principally under the directives of the Government of Abu Dhabi ("the Government"), a major shareholder and other countries in the Middle East and India.

These consolidated financial statements, include the financial performance and position of the Company and it's below mentioned subsidiaries (collectively referred to as "the Group").

Subsidiary	Country of incorporation and operation	Share of equity %		Principal activity
		2014	2013	
Emarat Europe Fast Building Technology System Factory L.L.C ("Emarat Europe")	UAE	100	100	Manufacturing and supply of precast concrete
National Marine Dredging Company (Industrial)	UAE	100	100	Manufacturing of steel pipes and steel pipe fittings; holding of investments in the Group's subsidiaries
ADEC Engineering Consultancy L.L.C	UAE	100	100	Consultancy services in the field of civil, architectural, drilling and marine engineering along with related laboratory services
National Marine Dredging Co S.P.C.	Qatar	100	-	Dredging and associated land reclamation works, drilling & deepening of waterways and ports & marine installation works.
Abu Dhabi Marine Dredging Co S.P.C.	Bahrain	100	-	Excavation, offshore reclamation contracts, and services for developing water installations for marine facilities, and excavation contracts.
National Marine and Infrastructure India Private Limited	India	100	-	Dredging and associated land reclamation works, civil engineering, port contracting, and marine construction.



#### Notes to the consolidated financial statements

#### **2** Basis of preparation

#### (a) Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) and comply where appropriate, with the Articles of Association of the Company and the requirements of the UAE Federal Law No. 8 of 1984 (as amended).

#### (b) Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis, except for financial assets at fair value through statement of profit or loss, available-for-sale financial assets and derivative financial instruments that are measured at fair value.

#### (c) Functional and presentation currency

These consolidated financial statements are presented in UAE Dirhams ("AED"), which is the Group's functional and reporting currency. All financial information presented in AED is rounded to the nearest thousands, except when otherwise indicated.

#### (d) Use of estimates and judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated financial statements are discussed in note 30.

#### **3 Significant accounting policies**

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, and have been applied consistently by the Group entities.

#### (a) Basis of consolidation

IFRS 10 governs the basis for consolidation where it establishes a single control model that applies to all entities including special purpose entities or structured entities.

The definition of control is such that an investor controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. To meet the definition of control in IFRS 10, all three criteria must be met, including:

(a) the investor has power over an investee;

(b) the investor has exposure to, or rights, to variable returns from its involvement with the investee; and

(c) the investor has the ability to use its power over the investee to affect the amount of the investor's returns.

#### (a) Basis of consolidation (continued)

#### Subsidiaries

Subsidiaries are investees that are controlled by the Group. The Group controls the investee if it meets the control criteria. The Group reassesses whether it has control if, there are changes to one or more of the elements of control. This includes circumstances in which protective rights held become substantive and lead to the Group having power over an investee. The financial statements of subsidiaries are included in these consolidated financial statements from the date that control commences until the date that control ceases.

Adjustments are made to the figures reported by subsidiaries, when necessary, to align them with the policies adopted by the Group.

#### Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of thesubsidiary, and any related non-controlling interest ("NCI") and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

#### Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions are eliminated in preparing the consolidated financial statements. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

#### **Business combination**

The acquisition method of accounting is used to account for the acquisition of subsidiaries by the Group. The cost of an acquisition is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, together with the fair value of any contingent consideration payable.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill. If this is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the consolidated statement of profit or loss.

#### (b) Revenue Contract revenue

Contract revenue comprises revenue from execution of contracts relating to dredging activities and associated land reclamation works. Contract revenue includes the initial amount agreed in the contract plus any variations in contract work, and incentive payments, to the extent that it is probable that they will result in revenue, they can be measured reliably and will be approved by the customers. Claims not agreed with customers are not recognised until such time as they have been accepted. Contract revenue also includes revenue from securing the award of significant projects for dredging and reclamation works. These amounts are recognised when all significant service obligations arising from the related services have been discharged.

If the outcome of a construction contract can be estimated reliably, contract revenue is recognised in statement of profit or loss in proportion to the stage of completion of the contract. Based on the method that most reliably measures the actual work performed on each contract, the stage of completion is determined either on the basis of surveys of work performed or in the proportion of the contract costs incurred for work performed to date as compared to the estimated total contract costs. Losses on contracts are assessed on an individual contract basis and a provision is recorded for the full amount of any anticipated losses, including losses relating to future work on a contract, in the period in which the loss is first foreseen. In case of contracts, where revenue is recognised on the basis of surveys of work performed, revenue is measured by applying contractual rates, or the minimum recoverable rates expected, to the actual quantities dredged or the related works performed. Revenue is adjusted subsequently based on final customer approval if rates approved are different from those originally used.

#### (c) Foreign currencies

Transactions in foreign currencies are translated to AED at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to AED at the exchange rate at that date.

The foreign currency gain or loss on monetary items is the difference between the amortised cost in AED at the beginning of the year, adjusted for effective interest and payments during the period and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are retranslated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to AED at the exchange rate at the date that the fair value was determined. Foreign currency differences arising on translation are recognised in statement of profit or loss, except for the exchange differences arising on the retranslation of available for sale equity instruments and qualifying cash flow hedges to the extent the hedge is effective, which are recognised in other comprehensive income.

# (d) Finance income and expenses

Finance income

Finance income comprises interest income on funds invested, dividend income and changes in the fair value of financial assets at fair value through profit or loss. Interest income is recognised as it accrues in statement of profit or loss. Dividend income is recognised in statement of profit or loss on the date that the Group's right to receive payment is established, which in the case of quoted securities is the ex-dividend date.

#### Finance expenses

Finance costs comprise interest expense on borrowings and changes in fair value of financial assets at fair value through profit or loss.

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in statement of profit or loss using the effective interest method.

Foreign currency gains and losses on financial assets and financial liabilities are reported on a net basis as either finance income or finance cost depending on whether foreign currency movements are in a net gain or net loss position.

#### (e) Property, plant and equipment

#### **Recognition and measurement**

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses, if any.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets include the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, capitalised borrowing costs and when the Group has obligation to remove the asset, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of that item and is recognised in statement of profit or loss.

#### Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. Vessel overhaul and dry-docking costs are capitalised as a separate component of dredgers when incurred. The costs of day to day servicing of property, plant and equipment are recognised in statement of profit or loss as incurred.

#### Depreciation

Depreciation is recognised in statement of profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Vessel overhaul and dry docking costs are depreciated over the period up to next dry docking, which is generally four years. The estimated useful lives for other items of property plant and equipment for the current and comparative years are as follows:

	Years
Building and base facilities	25
Dredgers	5 - 25
Support vessels, boosters and pipelines	1 -10
Plant, machinery and motor vehicles	2 - 15
Office equipment and furniture	3 - 5

Depreciation methods, useful lives and residual values, are reviewed at each reporting date and adjusted if appropriate.

Items of property, plant and equipment are depreciated from the date that they are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

During 2013, management reassessed the useful lives and the residual values of the major items of property, plant and equipment and based on such a reassessment, determined that the estimated useful lives of marine and earth moving equipment needs to be revised. As a result of this reassessment, the estimated useful lives of marine equipment were revised from 4 - 20 years to 5 - 25 years and those on earth moving equipment were revised from 3 - 4 years to 4 - 6 years. In addition, a residual value of 5% has been taken into consideration. Accordingly, depreciation for the previous year has been recognised based on the remaining net book value and the remaining useful lives of the assets. As a result of this change in estimate depreciation expense for the current year is lower by AED 66 million (2013: AED 70 million).

#### Capital work in progress

The Group capitalises all costs relating to the construction of tangible fixed assets as capital work-in-progress, up to the date of completion of the asset. Such costs are transferred from capital work-in-progress to the appropriate asset category upon completion, and are depreciated over their estimated useful economic lives from the date of such completion.

#### (f) Goodwill and other intangible assets

#### Goodwill

Goodwill that arises on the acquisition of subsidiaries is presented as intangible assets. The Group measures goodwill at the acquisition date as:

- · The fair value of the consideration transferred; plus
- The recognised amount of any non-controlling interests in the acquiree; plus
- If the business combination is achieved in stages, the fair value of the pre-existing equity interest in the acquiree; less
- The net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed.

When the excess is negative, a bargain purchase gain is recognised immediately in statement of profit or loss. The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in statement of profit or loss. Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Goodwill is measured at cost less accumulated impairment losses.

#### Other intangible assets

Other intangible assets that are acquired by the Group have finite useful lives and are measured at cost less accumulated amortisation and any accumulated impairment losses. The estimated useful lives of these assets is 24 years.

#### Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, is recognised in statement of profit or loss as incurred.

#### (g) Inventories

Inventories comprise stores and consumable spares and are measured at the lower of cost and net realisable value. The costs of inventories are based on the weighted average method, and include expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less selling expenses.

Provision for slow moving and obsolete inventories is established based on expected usage as assessed by management.

#### (h) Financial instruments

Non-derivative financial instruments comprise trade and other receivables, available for sale financial assets, financial assets at fair value through profit or loss, cash and cash equivalents, loans and borrowings, trade and other payables, and dividend payable.

#### (i) Non-derivative financial assets

The Group initially recognises loans and receivables and deposits on the date that they are originated. All other financial assets (including assets designated at fair value through statement of profit or loss) are recognised initially on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

Any interest in such transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Financial assets are categorised as financial assets at fair value through profit or loss, loans and receivables and available for sale.

#### Financial assets at fair value through profit or loss

A financial asset is classified at fair value through profit or loss if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated at fair value through profit or loss if the Group manages such investments and makes purchase and sale decisions based on their fair value in accordance with the Group's documented risk management or investment strategy. Upon initial recognition attributable transaction costs are recognised in statement of profit or loss as incurred.

Financial assets at fair value through profit or loss are measured at fair value, and changes therein, which takes in to account any dividend income, are recognised in statement of profit or loss. Financial assets designated as at fair value through profit or loss comprise equity securities that otherwise would have been classified as available for sale.

#### Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and cash equivalents, and trade and other receivables.

#### **Unbilled receivables**

Unbilled receivables, included in trade and other receivables, represent amounts relating to work performed which is yet to be billed to customers. Unbilled receivables are measured by applying the contracted or minimum recoverable rates expected, to the actual quantities dredged or the related works performed.

#### Cash and cash equivalents

Cash and cash equivalents comprise balance in hand and at banks in current and deposit accounts with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Group in the management of its short-term commitments.

#### Available for sale financial assets

Available for sale financial assets are non-derivative financial assets that are designated as available for sale or that is not classified in any of the previous categories. The Group's investments in equity securities are classified as available for sale financial assets. Available for sale financial assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses and foreign currency differences on available-for sale equity instruments, are recognised in other comprehensive income and presented within equity in the fair value reserve. When an investment is derecognised, the cumulative gain or loss in other comprehensive income is transferred to profit or loss.

#### (ii) Non-derivative financial liabilities

The Group classifies non-derivative financial liabilities into other financial liabilities. All other financial liabilities are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument. Other financial liabilities are recognised initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method. The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

#### (iii) Derivative financial instruments and hedge accounting

The Group holds derivative financial instruments to hedge its interest rate risk exposure. Derivatives are recognised initially at fair value; any directly attributable transaction costs are recognised in statement of profit or loss as they are incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are generally recognised in profit or loss.

#### (i) Impairment

#### **Financial assets**

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence indicates that one or more events have occurred after the initial recognition of the asset, and that loss had a negative effect on the estimated future cash flows of that asset.

#### Financial assets measured at amortised cost

The Group considers evidence of impairment at both a specific and collective level. All individually significant assets are assessed for specific impairment. All individually significant assets found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Assets that are not individually significant are collectively assessed for impairment by grouping together financial assets with similar risk characteristics.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in statement of profit or loss and reflected in an allowance account against loans and receivables. Interest on the impaired asset continues to be recognised. When an event occurring after the impairment was recognised causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through statement of profit or loss.

#### Available-for-sale financial assets

Impairment losses on available-for-sale financial assets are recognised by reclassifying the losses accumulated in the fair value reserve in equity to profit or loss. The cumulative loss that is reclassified from equity to profit or loss is the difference between the acquisition cost, net of any principal repayment and amortisation, and the current fair value, less any impairment loss recognised previously in statement of profit or loss. Changes in cumulative impairment losses attributable to application of the effective interest method are reflected as a component of interest income. If, in a subsequent period, the fair value of an impaired available for sale debt security increases and the increase can be related objectively to an event occurring after the impairment loss was recognised, then the impairment loss is reversed, with the amount of the reversal recognised in statement of profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognised in other comprehensive income.

#### Non-financial assets

The carrying amounts of the Group's non-financial assets, excluding inventory, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. Goodwill is tested annually for impairment. Intangible assets with finite useful lives are assessed for indicators of impairment at each reporting period. An impairment loss is recognised if the carrying amount of an asset or cash-generating unit (CGU) exceeds its recoverable amount. An impairment loss is recognised in statement of profit or loss if the carrying amount of an asset exceeds its recoverable amount.

The recoverable amount of an asset or cash generating unit (CGU) is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. Subject to an operating segment ceiling test, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes. Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination.

Impairment losses are recognised in statement of profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (group of CGUs), and then to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a pro rata basis.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### (j) Provision for staff terminal benefits

The Group provides end of service benefits to its employees. The entitlement to these benefits is based upon the employees' final salary and length of service, subject to the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment.

Monthly pension contributions are made in respect of UAE National employees, who are covered by the Law No. 2 of 2000. The pension fund is administered by the Government of Abu Dhabi, Finance Department, represented by the Abu Dhabi Retirement Pensions and Benefits Fund.

#### (k) Lease

#### Leased assets

Assets held by the Group under leases which transfer to the Group substantially all of the risks and rewards of ownership are classified as finance leases. On initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases are classified as operating leases and are not recognised in the Group's consolidated statement of financial position.

#### Lease payments

Payments made under operating leases are recognised in statement of profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

#### Determining whether an arrangement contains a lease

At inception of an arrangement, the Group determines whether such an arrangement is or contains a lease. This will be the case if the following two criteria are met:

- the fulfilment of the arrangement is dependent on the use of a specific asset or assets; and
- the arrangement contains a right to use the assets.

#### (I) Dividend expense

Dividend expense is recognised as a liability in the period in which the dividends are approved by the Company's shareholders and are recognised as distributions within equity.

#### (m) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

#### (n) New standards and interpretations not adopted

A number of new standards, amendments to standards and interpretations are not yet effective for the year ended 31 December 2014, and have not been applied in preparing these consolidated financial statements.

IFRS - 15 Revenue from contracts with customer: establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaces existing revenue recognition guidance, including IAS 18 Revenue, IAS 11 Construction Contracts and IFRIC Customer Loyalty Programmes. IFRS 15 is effective for annual periods beginning on or after 1 January 2017, with early adoption permitted.

IFRS 9, published in July 2014, replaces the existing guidance in IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 includes revised guidance on the classification and measurement of financial instruments, including a new expected credit loss model for calculating impairment on financial assets, and the new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from IAS 39. IFRS 9 is effective for annual period beginning on or after 1 January 2018. However, early application of IFRS 9 is permitted.

The Group is assessing the potential impact of this standards on its consolidated financial statements.

# 4 - Determination of fair values

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and / or disclosure purposes based on the methods disclosed in note 28(d).

## 5 - Financial risk management

### Overview

The Group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital. Further quantitative disclosures are included throughout these consolidated financial statements.

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework and is responsible for developing and monitoring the Group's risk management policies.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group's Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Group's Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

# (i) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers.

#### Trade and other receivables

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. During 2014, approximately 69% (2013: 78%) of the Group's revenue was attributable to sales transactions with Government of Abu Dhabi and the departments associated with it, a major shareholder of the Company (refer note 22). The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables. The main component of this allowance is specific loss component that relates to individually significant exposures.

#### Investments

The Group limits its exposure to credit risk by only investing in liquid securities and only with counterparties that have a good credit rating. Given these high credit ratings, management does not expect any counterparty to fail to meet its obligations.

#### Cash and cash equivalents

The Group held cash and cash equivalents of AED 145,445 thousand at 31 December 2014 (2013: AED 211,416 thousand), which represents its maximum credit exposure on these assets. The cash and cash equivalents are held with the reputable banks.

### (ii) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

#### (iii) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

## Currency risk

Currency risk is limited as the Group's transactions are principally denominated in AED and USD. The stability of the rate of exchange of the AED to the US Dollar has been maintained since November 1980.

# Interest rate risk

Interest rate risk is the risk that arises from timing difference in the maturity and re-pricing of Group's interest bearing assets and liabilities. The Group's interest rate risk arises primarily from borrowings, bank overdrafts and deposits held as security by the bank. Borrowings issued at variable rates expose the Group to cash flow interest rate risk.

## Other market price risk

Equity price risk arises from available for sale equity securities. Management of the Group monitors the equity securities in its investment portfolio based on market indices. Material investments within the portfolio are managed on an individual basis and all buy and sell decisions are approved by the Board of Directors. The primary goal of the Group's investment strategy is to maximise investment returns. In accordance with this strategy certain investments are designated at fair value through profit or loss because their performance is actively monitored and they are managed on a fair value basis.

## (iv) Capital management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital, which the Company defines as net operating income divided by total shareholders' equity. The Board of Directors also monitors the level of dividends to ordinary shareholders. Other than certain requirements of the UAE Federal Law No. 8 of 1984, (as amended), which the Company is compliant with, the Company is not subject to externally imposed capital requirements.

# 6 - Contract costs

	2014 AED'000	2013 AED'000
Cost of operating of dredgers,		
support craft and boosters	169,271	255,687
Direct project costs	1,088,682	1,885,013
Cost of floating and reclamation areas	12,359	48,577
Cost of consumable stores	1,821	3,742
Other direct operating costs	147,085	70,464
	 1,419,218	2,263,483
7- Other income		
	2014	2013
	AED'000	AED'000
Gain on disposal of property, plant		
and equipment	7,450	6,276
Foreign exchange gain / (loss)	2,822	(2,117)
Insurance claim	17,708	9,698
Miscellaneous income	24,924	9,769
	52,904	23,626
	=====	======
8 - Administrative expenses		
	2014	2013
	AED'000	AED'000
Staff costs	59,627	61,599
Depreciation	3,691	2,784
Others	30,517	24,345
	93,835	88,728
	=====	======

# 9 - Net finance expense

	2014 AED'000	2013 AED'000
Fair value (loss) / gain on financial assets at fair value through profit or loss (note 16) Interest expense	(10,215) (18,774)	13,883 (26,606)
Dividend income	1,254	2,037
	(27,735)	(10,686)
10 Earnings par chore	======	======

# 10 - Earnings per share

Basic earnings per share are calculated by dividing the net profit attributable to shareholders by the weighted average number of ordinary shares outstanding during the year. The weighted average number of ordinary shares outstanding at 31 December 2014 was 246,601,414 shares (31 December 2013: 227,848,502) (also refer to note 24). The weighted average number of potentially dilutive shares outstanding at 31 December 2014 were Nil (31 December 2013: 120,276).

# 11- Property, plant and equipment

Details of property, plant and equipment are set out in Schedule I on page 50. Depreciation charge is allocated as follows:

	2014	2013
	AED'000	AED'000
Contract costs	178,106	202,858
Administrative expense	3,961	2,784
	182,067	205,642
	=====	

# 12 - Goodwill and other intangible assets

		Other	
		intangible	
	Goodwill	assets	Total
	AED'000	AED'000	AED'000
Cost			
At 1 January 2013	36,276	19,313	55,589
At 31 December 2013	36,276	19,313	55,589
Amortisation and impairment			
At 1 January 2013	-	1,008	1,008
Charge for the year	-	796	796
At 31 December 2013	-	1,804	1,804
Carrying amounts at 31 December 2013	36,276	17,509	53,785
, ,		=====	======
Cost			
At 1 January 2014	36,276	19,313	55,589
, <u></u>			
At 31 December 2014	36,276	19,313	55,589
Amortisation and impairment			
At 1 January 2014	-	1,804	1,804
Charge for the year	-	796	796
At 31 December 2014	-	2,600	2,600
Carrying amounts at 31 December 2014	36,276	16,713	52,989
	======	======	======

Other intangible assets include fair value of operating lease rights amounting to AED 19,101 thousand and customers' order backlog amounting to AED 212 thousand. During the year amortisation on these assets of AED 796 thousand (31 December 2013: AED 796 thousand) was charged to contract cost in statement of profit or loss.

# Impairment testing for cash generating units containing goodwill

For the purpose of impairment testing, goodwill is allocated to the precast concrete division. The recoverable amount of the precast concrete CGU (Emarat Europe) was based on its value in use, determined by discounting the future cash flows to be generated from the continuing use of the CGU. The carrying amount of the CGU was determined to be lower than its recoverable amount, therefore no impairment loss was recognised.

Key assumptions used in the calculation of value in use were discount rate, terminal value growth rate and the EBIDTA growth rate. These assumptions were as follows:

....

	2014
Discount rate	14%
Terminal value growth rate	2%
Budgeted EBITDA growth rate	3% to 8%

The discount rate was based on the risk-free rate obtained from the yield on 10-year bonds issued by the government in the relevant market and in the same currency as the cash flows, adjusted for a risk premium to reflect both the increase risk of investing in equities generally and the systemic risk of the specific CGU.

# **13 - Inventories**

	2014	2013 AED'000
	AED'000	AED 000
Spare parts and consumable stores	263,762	266,319
Raw material	4,370	2,025
Finished goods	10,535	5,990
Less: provision for slow moving and		
obsolete inventories	(30,097)	(25,326)
	248,570	249,008
	======	

# 14 - Trade and other receivables

AED'000       AED'000         Trade receivables       614,626       625,944         Less: provision for impairment       (67,989)       (36,674)		2014	2013
Less: provision for impairment       (67,989)       (36,674)         546,637       589,270         Unbilled receivables (net of provisions)       2,197,531       2,287,668         Deposits and prepayments       47,288       53,159         Other receivables       292,528       201,644		AED'000	AED'000
546,637         589,270           Unbilled receivables (net of provisions)         2,197,531         2,287,668           Deposits and prepayments         47,288         53,159           Other receivables         292,528         201,644	Trade receivables	614,626	625,944
Unbilled receivables (net of provisions)         2,197,531         2,287,668           Deposits and prepayments         47,288         53,159           Other receivables         292,528         201,644	Less: provision for impairment	(67,989)	(36,674)
Unbilled receivables (net of provisions)         2,197,531         2,287,668           Deposits and prepayments         47,288         53,159           Other receivables         292,528         201,644			
Deposits and prepayments         47,288         53,159           Other receivables         292,528         201,644           3,083,984         3,131,741		546,637	589,270
Other receivables 292,528 201,644 3,083,984 3,131,741	Unbilled receivables (net of provisions)	2,197,531	2,287,668
<b>3,083,984</b> 3,131,741	Deposits and prepayments	47,288	53,159
	Other receivables	292,528	201,644
		3,083,984	3,131,741
		=======	

For details of the Group's credit risk exposure and the movement in the provision for impairment, refer to note 28(a). 68% (31 December 2013: 79%) of the trade receivables balance is receivable from the Government of Abu Dhabi, its departments and other related parties (refer to note 22).

Unbilled receivables include AED 424,088 thousand (31 December 2013: AED 695,990 thousand) recoverable from the Government of Abu Dhabi, out of which AED 72,352 thousand (31 December 2013: AED 295,799 thousand) has been recognised as revenue during the year.

This balance of AED 424,088 thousand includes an amount of AED 351,736 thousand (31 December 2013: 302,624), outstanding for periods exceeding one year as at the reporting date. Unbilled receivables also include AED 1,147,474 thousand (31 December 2013: AED 1,574,082 thousand) on signed contracts from various customers, out of which AED 794,538 thousand (31 December 2013: AED 2,112,593 thousand) has been recognised as revenue during the year.

In addition, during the year, management has recognised revenue and unbilled receivables amounting to AED 600 million, out of a total proposed claim amount of AED 771 million, which has been acknowledged by the customer, but for which the amount is still under negotiation.

Based on the status of discussions with the counterparties, past payment history and the relationship between the parties, management has assessed that the above amounts are fully recoverable.

Management has exercised significant judgment in estimating the amounts of revenue recognised, and unbilled receivables recoverable, on these projects wherein formal agreements are currently not in place for significant periods of time or where variation claims amounts have not been agreed with the customer. Furthermore, the unbilled receivables on such projects have not been subsequently invoiced or recovered for more than one year, consequently raising uncertainties over the recoverability of these amounts.

# 15 - Available for sale financial assets

	2014	2013
	AED'000	AED'000
At 1 January	9,305	8,380
Change in fair value (note 26)	(63)	925
Provision for impairment	(1,250)	-
At 31 December	7,992	9,305
		=====

Available for sale financial assets includes equity instruments listed in securities markets in the UAE. Such instruments are denominated in AED.

# 16 - Financial assets at fair value through profit or loss

	2014 AED'000	2013 AED'000
<b>At 1 January</b> Change in fair value (note 9) Provision for impairment	38,282 (10,215) (1,250)	24,399 13,883 -
At 31 December	 26,817 	 38,282 ======

Financial assets at fair value through profit or loss includes equity instruments listed on securities markets in the UAE. Such instruments are denominated in AED.

# 17 - Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise the following:

	2014 AED'000	2013 AED'000
Cash in hand Cash at banks	997	859
-current accounts -short term deposits*	144,197 1,248	210,113 1,303
	 146,442 =======	 212,275 ======

\*Deposit accounts have an original maturity of less than 3 months and earn interest at prevailing market rates.

# 18 - Advances from customers

Advances from customers represent advances received in respect of dredging contracts from following projects:

	2014 AED'000	2013 AED'000
Suez Canal Ras Ghurab Presidential Palace Sarb Zakum project Gasco project Port of Fujairah project Water circulation project Takreer carbon project Other projects	186,107 7,260 5,847 4,869 - 1,894 898 2,221 932 1,567  211,595	- 31,706 3,735 4,180 4,029 2,847 2,017  48,514
	======	======

# 19 - Trade and other payables

	2014	2013
	AED'000	AED'000
Trade payables	208,700	323,751
Accrued liabilities	394,433	406,332
Retentions payable	26,108	28,045
Other payables	17,994	10,665
	647,235	768,793
	======	=======

Included in other payables is an interest rate swap amounting to AED 143 thousand (2013: AED 227 thousand). The swap agreement is intended to hedge the Group's risk of unfavourable market changes with respect to the floating interest rate on the long term borrowings obtained from commercial banks (refer note 23).

# 20 - Provision for employees' end of service benefits

Movements in the provision are set out below:

	2014	2013
	AED'000	AED'000
At 1 January	77,549	82,756
Charge for the year	11,874	18,094
Payments during the year	(13,751)	(23,301)
At 31 December	75,672	77,549
		======

During the year the Group has contributed a total amount of AED 3,280 thousand (2013: AED 3,392 thousand) towards Abu Dhabi Pension and Retirement Benefits Fund.

# 21 - Dividends payable

Dividends payable represent amounts not claimed by shareholders for previous years.

	2014 AED'000	2013 AED'000
At 1 January Additions during the year (note 27) Payments during the year	30,612 75,000 (73,620)	40,954 113,924 (124,266)
At 31 December	 31,992 ======	30,612 ======

# 22 - Related party transactions and balances

### Identity of related parties

Related parties comprise the Government of Abu Dhabi, Directors, key management personnel and those enterprises over which the Government of Abu Dhabi, Directors, the Group or its affiliates can exercise significant influence or which can exercise significant influence over the Group. In the ordinary course of business the Group provides services to, and receives services from, such enterprises on terms agreed by management.

## Transactions with key management personnel

Compensation of key management personnel is as follows:

	2014	2013
	AED'000	AED'000
Salaries and other short-term employee benefits	7,894	9,292
Employees' end of service benefits	432	449
	8,326	9,741
	=====	

### Director's fees and employee bonus

For the year ended 31 December 2014, an amount of Nil

(2013: AED 25,000 thousand) has been recommended as director's fees and employee bonus by the Board of Directors at their meeting held on 13 April 2015.

Abu Dhabi Municipality ("the Municipality") had granted the Company the right to use the land at the Company's base facilities in Musaffah free of charge. Subsequently, starting 2005 the Municipality charges an amount of AED 240 thousand per annum for the use of this land.

The Group's revenue includes an amount of AED 1,121,762 thousand (2013: AED 1,996,016 thousand) earned from the Government of Abu Dhabi and its departments (refer to note 14).

The below table provides the detail of dealings by NMDC with companies related to the members of the board. All transactions with such related parties were carried out in the normal course of business and as per established policies and procedures.

Name of Company	Nature of transactions	Transactions in 2014 (AED)	Transactions in 2013 (AED)
Al Khazna Insurance Company	Insurance Services	12,470,607	10,331,243
Al Jazira Sports and Cultural Club	Sponsorships	4,166,667	7,500,000
Al Jazira Sports and Cultural Club	Services	508,250	184,750
Electromechanical Company	Services	10,128	1,726
Agthia Group	Supplies	1,200,894	1,431,028

# 23 - Loans and borrowings

· ·	2014	2013
	AED'000	AED'000
Revolving Mudaraba facility1	350,000	583,482
Commodity Murabaha 2	129,644	249,995
Ijarah Muntahia Bitamleek3	61,239	-
	540,883	833,477
	======	
	2014	2013
	AED'000	AED'000
Current portion	405,115	422,612
Non-current portion	135,768	410,865
	540,883	833,477
	======	======

### **1Revolving Mudaraba Facilities:**

# Facility 1

In 2013, the Company obtained a revolving Mudaraba facility from a commercial bank amounting to AED 350 million to finance the working capital requirements for projects executed by the Company. As per the facility agreement the bank is entitled to a profit of 1 Month EIBOR + Margin. The facility is repayable within one year from the draw down date. The facility is secured against the irrevocable and unconditional assignment of project receipts in favour of the bank. As at 31 December 2014, the balance outstanding on the facility amounted to AED 350 million (31 December 2013: AED 350 million).

# Facility 2

In 2013, the Company has availed an amount of AED 233 million from a commercial bank to finance the working capital requirements of projects executed by the Company. The amount was repayable on realisation of the invoices against which the facility is obtained or two years from the date of first draw down of the underlying tranche and carried a profit of 3 Months EIBOR + Margin. The facility was secured against the assignment of proceeds from projects financed under the facility, in favour of the bank. During the year, the Company has settled the facility.

### Facility 3

In April 2012, to facilitate the purchase of shareholding in Emarat Europe Fast Building Technology Factory LLC, the Company obtained a commodity murabaha facility from a bank amounting to AED 108 million for a period of three years. The bank is entitled to a profit equal to 3 months EIBOR + margin. The principal amount is to be repaid in four quarterly instalments commencing from two years of the draw down. The first three instalments of AED 6.75 million each are payable quarterly, commencing 2 years from the draw down date. The Company has an option to repay the remaining amount of AED 81 million in one tranche as the fourth instalment, or to enter into a new murabaha agreement for AED 81 million. The facility is secured against a corporate guarantee from Emarat Europe Fast Building Technology Factory LLC covering the facility amount of AED 108 million. During the year, the Company settled the facility in full and replaced this facility with another Mudaraba facility (refer facility 4 below) with another commercial bank.

## Facility 4

In 2014, the Company obtained a Commodity Murabaha facility from a commercial bank amounting to AED 108 million to replace facility 3. As per the facility agreement the bank is entitled to a profit of 1 Month EIBOR + Margin. The principal amount is to be repaid in thirty six monthly instalments of AED 2.25 million each, commencing from the draw down date. The Company has an option to repay the remaining amount of AED 29 million in one tranche as the thirty sixth instalments, or to enter into a new commodity murabaha agreement for AED 29 million. As at 31 December 2014, the balance outstanding on the facility amounted to AED 95 million (31 December 2013: AED 108 million).

In 2013, the Company obtained a commodity murabaha facility to facilitate the purchase of items of property, plant and equipment, from a bank amounting to AED 100 million for a period of three years. The bank is entitled to a profit equal to 3 Months EIBOR + Margin. The principal amount is to be repaid in twelve quarterly instalments commencing from the draw down. As at 31 December 2014 the balance outstanding amounted to AED 35 million (31 December 2013: 63 million).

#### **3Ijarah Muntahia Bitamleek**

During 2013, to facilitate the purchase of items of property, plant and equipment, the Company obtained Ijarah Muntahia Bitamleek facility from a commercial bank amounting to AED 87 million for a period of three years. The bank is entitled to a profit equal to 3 Months EIBOR + Margin. The principal amount is to be repaid in eleven quarterly instalments of AED 4.37 million each, commencing from the draw down date. The Company has an option to repay the remaining amount of AED 39 million in one tranche as the twelfth instalment, or to enter into a new Ijarah Muntahia Bitamleek agreement for AED 39 million. As at 31 December 2014, the outstanding balance amounted to AED 61 million (31 December 2013: 79 million).

### Interest rate swap

During the year, the Company has entered into interest rate swap agreement with commercial banks to hedge against the risk of unfavourable market changes with respect of the floating interest rate on the long term borrowings.

## 24 - Share capital

	2014	2013
	AED'000	AED'000
Authorised, issued and fully paid:		
250,000,000 (2013:227,848,502)		
ordinary shares of AED 1 each (refer note 25)	250,000	227,849
	======	

#### 25 - Share premium / additional share capital

On 4 February 2010, the Company and Tasameem Real Estate LLC ("Tasameem") entered into an agreement according to which the Company was to issue 50,000,000 convertible bonds to Tasameem to be converted into 50,000,000 equity shares of the Company at AED 7.83 per share over a period of four years. The issue and the conversion of these bonds were to take place as per the schedule stated in the agreement and set out below.

The table set out below represents schedule for the issue of the bonds and the conversion thereof into equity shares:

Issue No.	Issue Date as Per Agreement	Conversion Date	Issue Value AED	Number of shares to be issued	Settlement method
1	2 February 2010	15 March 2010	131,330,664	16,772,753	Transfer of property, plant and equipment
2	30 January 2011	15 March 2011	86,723,112	11,075,749	Cash
3	30 January 2012	15 March 2012	86,723,112	11,075,749	Cash
4	30 January 2013	15 March 2013	86,723,112	11,075,749	Cash
		Total	391,500,000	50,000,000	

In accordance with the above, the Company issued 16,773 and 11,076 thousand convertible bonds to Tasameem in 2010 and 2011, respectively, for a total consideration of AED 218,054 thousand. These bonds were converted to 27,849 thousand equity shares of the Company at the face value of AED 1 per share resulting in an increase in the Company's share capital by AED 16,773 thousand in 2010 and AED 11,076 thousand in 2011. On 29 November 2013, Company issued the balance 22,151 thousand convertible bonds to Tasameem for a total consideration of AED 173,446 thousand, representing issue number 3 and 4 set out in the table below. These bonds were converted to 22,151 thousand equity shares of the Company at the face value of AED 1 per share resulting in an increase in the Company's share capital by AED 22,151 thousand in 2014.

The excess of the consideration over the face value of the equity shares issued, as set out below, has been recorded as share premium:

	AED'000
Par value of shares issued Share premium	50,000 341,500 391,500

Pursuant to the Ministerial Decree No. (71) of 2014 and the Board of Directors decision circulated on 22 January 2014, the Company's Board of Directors have approved the increase of its share capital from 227,848,502 shares to 250,000,000 shares. Accordingly the share capital of the Company is increased by 22,151,498 shares with AED 1 par value which were authorised, issued and fully paid. These additional shares were subsequently listed on the Abu Dhabi Stock Exchange.

# 26 - Reserves

	Legal	Asset	Regulatory	Cumulative translation adjustment	Unrealised loss on interest rate	Unrealised gain on available for sale financial	
	reserve AED'000	reserve AED'000	reserve AED'000	reserve AED'000	swap AED'000	assets	<b>Total</b> AED'000
At 1 January 2013 Change in fair value	113,924	595,000	20,000	-	-	6,074	734,998
of available for sale financial	-	-	-	-	-	925	925
assets (refer note 15)	-	-	-	-	(227)	_	206
At 31 December 2012	113,924 ======	595,000 ======	20,000		(227)	6,999	735,696

	Legal reserve AED'000	Asset replacement reserve AED'000	Regulatory reserve AED'000	Cumulative translation adjustment reserve AED'000	Unrealised loss on interest rate swap AED'000	Jnrealised gain on available for sale financial assets AED'00	Total AED'000
<b>At 1 January 2014</b> Change in fair value	113,924	595,000	20,000	-	(227)	6,999	735,696
of available for sale financial	11,076	-	-	-	-	-	11,076
assets (refer note 15)	-	-	-		-	(63)	(63)
	-	-	-	_	(84)	-	(84)
At 31 December 2014	125,000 ======	595,000 ======	20,000 ======	(30)	 (143) ======	(6,936)	(746,763) ======

### Legal reserve

In accordance with Article 255 of the UAE Federal Law No.8 of 1984 (as amended), 10% of the annual profit of the Company is transferred to a non-distributable legal reserve. Transfers to this reserve are required to be made until such time as it equals 50% of the paid up share capital of the Company.

### Asset replacement reserve

This reserve represents an appropriation from the annual profit, at the discretion of the Board of Directors with the approval of the General Assembly, to facilitate the financing of dredgers and support craft and other major items of property, plant and equipment. No appropriation was made from the current or prior year profit.

#### **Regulatory reserve**

Transfers to and from the regulatory reserve are made at the discretion of the Board of Directors with the approval of the General Assembly and in accordance with the powers granted by the Articles of Association. This reserve may be used for such purposes as the Board of Directors deem necessary got for the Company's activities. No appropriation was made from the current or prior year profit.

## 27 - Proposed dividend

At the Annual General Meeting held on 29 April 2014, the shareholders approved dividend for the year ended 31 December 2013 of AED 0.3 per share, amounting to AED 75,000 thousand to the shareholders whose names were included in the register of members as at 29 April 2014. The Board of Directors at the meeting held on 13 April 2015, recommended a final dividend of AED Nil per share, for the year ended 31 December 2014 amounting to AED Nil (2013: AED 0.30 amounting to AED 75,000 thousand) for the Company's shareholders.

# 28 - Financial instruments

# (a) Credit risk

### Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	Note			
			Carrying amount 2014	2013
			AED'000	AED'000
Trade and other receivables	14		3,036,696	3,078,582
Cash at banks	17		145,445	211,416
				========
Receivables ageing				
	Gross	Impairment	Gross	Impairment
	2014	2014	2013	2013
	AED'000	AED'000	<b>AED'000</b>	AED'000
Not past due	190,716	-	319,679	-
Past due 0-90 days	121,821	-	40,232	-
Past due 91-180 days	18,358		13,499	-
Past due 181-360 days	46,258		183,314	-
More than 1 year	237,473	67,989	69,220	36,674
Tatal	614 606		COE 044	
Total	614,626	67,989	625,944	36,674
			======	

Based on historical default rates, the Group believes that no impairment provision is necessary in respect of trade receivables past due but not provided, as the amounts are owed by the Government of Abu Dhabi or other customers that have a good payment record with the Group.

The movement in the provision for impairment in respect of amounts due from customers during current year was as follows:

	2014 AED	2013 AED
At 1 January Provision for impairment Reversals of provision during the year	36,674 31,315 -	37,341 - (667)
At 31 December	 67,989 ======	36,674

# (b) Liquidity risk

The following are the contractual maturities of financial liabilities including estimated interest payments:

31 December 2014	Note	Carrying value AED'000	Contractual cash flows AED'000	1year year or less AED'000	More than 1 year AED'000
Derivative financial liabilities Interest rate swap used for Hedging Non-derivative financial liabilities	19	84	84	84	-
Trade and other payables	19	252,802	252,802	252,802	-
Provision for employees' end of service benefits Loans and borrowings	20 23	75,672 540,883	75,672 540,883	75,672 405,115	- 135,768
		869,441	869,441	733,673	135,768
31 December 2013		=======			
	Note	Carrying value AED'000	Contractual cash flows AED'000	1year year or less AED'000	More than 1 year AED'000
Derivative financial liabilities					
Interest rate swap used for Hedging Non-derivative financial liabilities	19	227	227	227	-
Trade and other payables Provision for employees'	19	362,461	362,461	362,461	-
end of service benefits	20	77,549	77,549	77,549	-
Loans and borrowings	23	833,477	833,477	422,612	410,865
		1,273,714	1,273,714	862,849	410,865

# (c) Market risk

Exposure to interest rate risk

At the reporting date the interest rate profile of the Group's interest-bearing financial instruments was:

	Note	2014 AED'000	2013 AED'000
Financial liabilities	23	540,883 ======	833,477

At 31 December 2014, if interest rates on borrowings had been 100 basis points higher with all other variables held constant, borrowing costs for the year would have been AED 5,401 thousand higher, mainly as a result of higher interest expense (2013: AED 8,335 thousand).

The Group pays interest on financial liabilities at the prevailing market rates.

# Other market price risk

Investments of the Group comprise equity instruments listed on securities markets in the UAE. Certain of these equity instruments are classified as financial assets at fair value through profit or loss or are designated as such upon initial recognition. The other investments are classified as available for sale investments. The following table demonstrates the sensitivity of the Group's equity and profit or loss to a 5% increase in the price of its equity holdings, assuming all other variables remain constant:

## (c) Market risk (continued)

	Effect on profit or loss	E ffect on e quity
31 December 2014	AED'000	AED'000
Effect of change in fair value of available for sale financial assets Effect of change in fair value of financial	-	4 00
assets at fair value through profit or loss	1,341	-
31 December 2013	=====	=====
Effect of change in fair value of available		
for sale financial assets	-	4 65
Effect of change in fair value of financial	1014	
assets at fair value through profit or loss	1,914	-

A 5% decrease in the price of Group's equity holding at reporting date would have had equal but opposite effect assuming all other variables remain constant.

# (d) Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

				2014 AED'000
	Level 1	Level 2	Level 3	Total
Available for sale financial assets Financial assets at fair value	7,992	-	-	7,992
through profit or loss Derivative financial instrument –	26,817	-	-	26,817
interest rate swap	-	(63)	-	(63)
	34,809	(63)		34,746
	======	=====	======	======

# (d) Fair value hierarchy (continued)

2013 AED'000

	Level 1	Level 2	Level 3	Total
Available for sale financial assets Financial assets at fair value through profit or loss Derivative financial instrument –	9,305	-	-	9,305
	38,282	-	-	38,282
interest rate swap	-	(227)	-	(227)
	47,587	(227)	-	47,360

## (e) Accounting classification and fair values of financial assets and liabilities

Due to short term nature of the Group's financial assets and financial liabilities, the fair values of the Group's financial instruments are not materially different from their carrying amounts.

#### 29 - Contingencies and commitments

	2014	2013
	AED'000	AED'000
Guarantees	1,475,373	1,352,099
	======	
Letters of credit	15,861	16,581
	======	

#### 30 - Accounting estimates and judgements

In the process of applying the Group's accounting policies, which are described in note 3, management has made the following judgements that have the most significant effect on the amounts of assets and liabilities recognised in the consolidated financial statements. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that management believe to be reasonable under the circumstances.

## (a) Contract revenue

Revenue from construction contracts is recognised in statement of profit or loss when the outcome of the contract can be reliably estimated. The measurement of contract revenue is affected by a variety of uncertainties (including cost estimation and surveys of work performed) that depend on the outcome of future events.

As stated in note 3(b) to the consolidated financial statements, revenue is recognised in the statement of comprehensive on the basis of stage of completion of the contracts. The stage of completion can be measured by various methods. The management uses one of the following methods that measures reliably the actual work performed on the contract, depending on the nature of the contract:

- Surveys of work performed; or
- the proportion that costs incurred to date bear to the estimated total costs of the contract.

Furthermore, revenue on certain projects (those for which signed contracts are not in place) is recognised by applying minimum recoverable rates expected to the actual quantities dredged or the related works performed. These rates are derived based on the management's best estimates of the amounts expected to be recovered upon final customer approval.

The above estimates often need to be revised as events occur and uncertainties are resolved. Therefore, the amount of contract revenue recognised may increase or decrease from period to period.

## (b) Impairment losses on receivables

The Group reviews its receivables to assess impairment at least on an annual basis. The Group's credit risk is primarily attributable to its trade receivables. In determining whether an impairment loss should be recorded in statement of profit or loss, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows. Accordingly, an allowance for impairment is made where there is an identified loss event or condition which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

# (c) Unbilled receivables

As described in note 3(h) (i), unbilled receivables represent amounts relating to work performed which is yet to be billed to customers. Unbilled receivables are measured by applying the minimum recoverable rates expected, to the actual quantities dredged or the related works performed. Management believes that all unbilled receivables are collectible within twelve months from the reporting date and accordingly the balance is classified under current assets. Significant judgements are involved in management's assessment of the amounts of revenue and unbilled receivables recognised and the recoverability of these amounts. These judgements may need to be revisited as events occur and accordingly any changes thereon will have a significant impact on the amount of revenue recognized and unbilled receivables in settlement of outstanding invoices and as advance for several ongoing projects. The allocation of proceeds against invoices and unbilled receivables is determined based on management's judgement.

## (d) Depreciation on property, plant and equipment

Management assigns useful lives and residual values to the items of property, plant and equipment based on the intended use of the assets and the expected economic lives of those assets. Subsequent changes in circumstances such as technological advances or prospective utilisation of the assets concerned could result in the actual useful lives or residual values differing from the initial estimates. Management has reviewed the residual values and useful lives of the major items of property, plant and equipment and have determined that no adjustment is necessary.

The Group specifically tests annually whether the useful life of dredgers is reasonable. The revision is based on the technical assessment carried by the Group's engineers.

During 2013, management reassessed the useful lives and the residual values of the major items of property, plant and equipment and based on such a reassessment, determined that the estimated useful lives of marine and earth moving equipment needs to be revised. As a result of this reassessment, the estimated useful lives of marine equipment were revised from 4 - 20 years to 5 - 25 years and those on earth moving equipment were revised from 3 - 4 years to 4 - 6 years. In addition, a residual value of 5% has been taken into consideration. Accordingly, depreciation for the previous year has been recognised based on the remaining net book value and the remaining useful lives of the assets. As a result of this change in estimate depreciation expense for the current year is lower by AED 66 million (2013: AED 70 million).

### (e) Impairment in respect of available for sale financial assets

An impairment loss in respect of an available-for -sale financial asset is calculated by reference to its fair value. In assessing whether the decrease in the fair value of available for sale financial assets require impairment losses to be recorded in statement of profit or loss, the Group makes judgement as to whether the decline in fair value is significant or prolonged. The Group estimates, that generally under normal conditions, any decline in fair value in excess of a threshold of 20 percent will be considered as significant.

#### (f) Provision for slow moving and obsolete inventory

The Group tests annually whether the provision for slow moving and obsolete inventories is adequate. If deemed necessary, the provision is revised based on an annual technical study carried out by the Group's engineers and approved by Management.

### (g) Impairment of goodwill

The Company tests annually whether goodwill has suffered any impairment. This requires an estimation of the recoverable amount of the cash generating units to which the goodwill is allocated.

### (h) Impairment of other intangible assets

The Company assesses for indicators of impairment of other intangible assets at each reporting period. In determining whether impairment losses should be recorded, the Company makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows. Accordingly, an allowance for impairment is made where there is an identified loss event or condition which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

#### 31 Business and geographical segments

A majority of the Group's revenue is generated from marine dredging contracts and associated works carried out for the Government of Abu Dhabi and in the territorial waters of the UAE.

## 32 Provision for liquidation of bank guarantees

During the year, the Group had issued a performance guarantee to Hyundai Engineering and Construction Company Limited (the "customer") for QEZ3 new port project, Qatar amounting to QAR 13,150,000. However, due to contractual disputes between the Group and the customer, the customer has submitted an application for liquidation of the performance guarantee and the guarantee was liquidated in February 2015. Since the guarantee has been liquidated, the Group has made a specific provision for QAR 13,150,000.

# Schedule I

# Property, plant and equipment

	Building and base facilities AED'000	Dredgers AED'000	Support vessels, boosters and pipelines AED'000	Plant, machinery and motor eq vehicles AED'000	Office quipment & furniture AED'000	Capital work in progress AED'000	Total AED'000
Cost							
At 1 January 2013	150,309	1,116,714	1,020,978	511,886	38,642	81,584	2,920,113
Additions	26,163	4,847	31,594	28,133	8,150	179,174	278,061
Transfers	19,822	20,967	185,721	-	5,776	(232,286)	-
Write-off / disposals	(80)	(853)	(14,360)	(5,797)	(731)	-	(21,821)
At 31 December 2013	196,214	1,141,675	1,223,933	534,222	51,837	28,471	3,176,352
At 1 January 2014 Additions Transfers Write-off / disposals	196,214 496 5,547 -	1,141,675 94 19,287 (176)	1,223,933 41,126 6,963 (26,059)	534,222 2,484 - (30,085)	51,837 5,991 5,428 (792)	28,471 27,183 (37,225) (26)	3,176,352 77,374 - (57,138)
At 31 December 2014	202,257	1,160,880	1,245,963	506,621	62,464	18,403	3,196,588
Depreciation	45 410	751 400	E07.0E4	100 100	10.071		1 500 000
At 1 January 2013	45,418	751,429	587,254	183,128	18,971	-	1,586,200
Charge for the year	14,365	37,515	77,559	69,086	7,117	-	205,642
Write-off / disposals	(80)	(842)	(14,326)	(4,491)	(709)	-	(20,448)
At 31 December 2013	59,703	788,102	650,487	247,723	25,379	-	1,771,394
At 1 January 2014 Charge for the year Write-off / disposals	59,703 14,655 -	788,102 36,776 (170)	650,487 73,299 (26,047)	247,723 44,114 (25,374)	25,379 13,223 (735)	-	1,771,394 182,067 (52,326)
At 31 December 2014	74,358	824,708	697,739	266,463	37,867	-	1,901,135
	======	======	======	======	======	======	======
Carrying amounts							
At 31 December 2013	136,511	353,573	573,446	286,499	26,458	28,471	1,404,958
At 31 December 2014	127,899	336,172	548,224	240,158	24,597	18,403	1,295,453
	======	=======	=======	======	======	=======	=======